

<b>Agenda item:</b>	7
<b>Attachment:</b>	C

## HRA Board Cover sheet

### 20 September 2023

<b>Title of paper:</b>	Strategic Risk Register Quarter 1 2023 - 24 (Public Session)
<b>Submitted by:</b>	Steve Tebbutt
<b>Summary of paper:</b>	To provide the HRA Board with an overview of the strategic risks facing the HRA.
<b>Reason for submission:</b>	For information
<b>Further information:</b>	<p>A refresh of the strategic risk register by the Executive Committee has taken place since the Board last meet.</p> <p>Two risks have closed:</p> <p>HRA5: There is a perception that the HRA is not prioritising the most important areas of improvement to the research landscape or is making poor decisions as part of its strategic and business planning process.</p> <p>HRA7: There is a risk the HRA could be closed or merged with another ALB impacting on the delivery of our strategic vision for high quality health and social care research today, which improves everyone's health and wellbeing tomorrow.</p> <p>Three new risks have been added:</p> <p>HRA9: The HRA may not be able to deliver its objectives due to financial pressures.</p> <p>HRA 10: Delays of approval from other regulators erodes trust in the whole regulatory system, including the HRA.</p> <p>HRA 11: The HRA is unable to recruit or retain an effective workforce due to the current employment market.</p> <p>See risk register for full detail.</p>

<b>Budget / cost implication:</b>	N/A
<b>Dissemination:</b>	Available on request with Board papers
<b>Time required:</b>	5 mins