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Risk decreased since last quarter

**Systems risk - 659**. Delivery of functionality between MHRA/CRN/HRA not aligned **(Old risk raised)**

**Systems risk – 691**. Organisational change disrupts programme **(NEW)**

**Social Care 288:** Unknown scope and expectations

**Systems risk – 655.** Inability to meet demands of current and new systems

**Deescalated risks**

**Risks now an issue**

**Systems risk - 591**. Future running costs cannot be accommodated in HRA spending review allocation

**Systems risk – 654**. Unable to complete new systems due to not being able to procure necessary resources

**Systems risk – 692.** Unable to create sustainable self-sufficient model **(NEW)**

**Transparency 673:** Failure to address Science & Technology Select Committee recommendations regarding research transparency

**HRA Approval - 608.** Delay in research starting at participating NHS organisations due to sites refusing to receive local info packs

Externally Controlled Risk

**Service Improvement Programme Risk**

**Transparency Risk**

**Social Care Risk**

**Approval Risk**

**IT Risk**

**Systems Risk**

**Finance Risk**

HRA Controlled Risk

Risk Partially controlled

Risk increased since last quarter

**Closed risks**

**KEY:**

**HRA Corporate Risk Register Overview – Quarter 4 2018/19**

**5**

**4**

**3**

**5**

**4**

**3**

**Likelihood**

**Impact**

**Trend analysis**

* A total of eight risks are included on the corporate risk register for Quarter 4.
* Three risks have de-escalated from issues since the previous quarter (two remain on the risk register with a risk score of 16 (591 & 654) whilst one (655) remains a risk but has not been escalated to the Corporate Register this quarter (risk score now 12).
* The reason for the reduction in scores and de-escalation from issues is largely due to the confirmation of the business case for additional resources agreed by DHSC and ongoing work with DHSC procurement to agree the approach to deliver future requirements on time. Despite this however, the research systems programme remains a critical risk for the organisation with two new risks in relation to the research systems escalated (691 & 692) along with one risk which has been open previously but has not been escalated to the Corporate Register before (659).
* Of the non-research systems risks, the remaining three risks on the register have stayed at their previous quarter scores as work to address them continues.