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| **Agenda item:** | **8** |
| **Attachment:** | **B** |

**HRA BOARD COVER SHEET**

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| **Date of Meeting:** | 24 September 2018 | | |
| **Title of Paper:** | Transformation Programme Update (now includes update on implementation of ‘new’ IRAS) | | |
| **Purpose of Paper:** | To update the Board on current progress of the programme | | |
| **Reason for Submission:** | To offer the Board assurance that satisfactory progress is being made | | |
| **Lead reviewer:** | Senior Leadership Team | | |
| **Details:** | Contained in slide set.  Note – further discussion on Research Systems Programme will take place in Part 2 | | |
| **Suitable for wider circulation?** | Yes. | | |
| **Time required for item:** | 10mins | | |
| **Recommendation / Proposed Actions:** | **To Approve** | |  |
| **To Note** | | **Yes** |
| **For Discussion** | | **Yes** |
| **Comments** |  | |
| **Name:** | Ian Cook | | |
| **Job Title:** | Director Transformation and Corporate Services | | |
| **Date:** | 18 September 2018 | | |